

A4L_BRIDGE

Alliance4Life Bridging the Research and Innovation Gap in Life Sciences

HORIZON-WIDERA-2023-ACCESS-03 - 10113653

D3.2 Guidelines for Implementation of Microcredentials

Work Package: WP3

Task: T3.3

Deliverable due date: 31/05/2025

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Deliverable number: D3.2
Deliverable type: R
Dissemination level: PU

Version: 1.0



The European Union funds this project under Grant Agreement No. 101136453. This document reflects the view of Alliance4Life's consortium and the European Commission is not responsible for any use that may be made of the information it contains.

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1 Microcredentials (MCs) Implementation: Guiding Framework for Higher Education Institutions

Microcredentials (MCs) are increasingly recognized as essential tools for enhancing the **flexibility**, **accessibility**, **and relevance of higher education**. By integrating MCs into their educational portfolio, higher education institutions (HEIs) can better respond to the evolving needs of students, employers, and society, supporting lifelong learning and upskilling in a rapidly changing labor market.

The effective implementation of MCs necessitates the establishment of a **robust institutional framework grounded in shared principles**. The European Commission has developed a comprehensive policy framework and supporting guidelines to promote the quality, transparency, and recognition of MCs across the European Union. Alignment with these principles is crucial for fostering mutual trust and ensuring the **cross-border portability** of MCs within the European Higher Education Area (EHEA) and beyond.

This deliverable presents a structured *Checklist for the Implementation of Microcredentials* designed to assist HEIs in the systematic integration of MCs into their educational and administrative systems. The checklist provides actionable steps, adaptable implementation options, and evidence-based recommendations. It is fully aligned with the latest European policy developments and national regulatory contexts and serves as a practical tool to support institutional decision-making, capacity building, and strategic planning in the area of microcredentials.

1.1 HOW TO USE THE CHECKLIST

The checklist is organized into thematic sections, each covering a key area of microcredential implementation. Users are encouraged to review each item, assess their current status, and identify areas for further development or improvement. The checklist also provides references to essential documents and guidelines at both the European and national (Czech Republic, MUNI) levels, which can serve as a source of inspiration and information.

1.2 KEY REFERENCES

- <u>Council Recommendation on a European Approach to Microcredentials for Lifelong</u> Learning and Employability (2022)
- <u>European Commission Communication: "A European Approach to Microcredentials"</u> (2020)
- A European Approach to Microcredentials Brochure
- <u>Technical Support Instrument (TSI)</u> European Commission support mechanism for reforms
- Czech National Microcredentials Platform: Microcertifikat.cz
- Institutional Microcredentials Platform Masaryk University

2 Supporting Activities for Microcredentials Implementation within A4L Bridge

The deployment of MC systems at partner institutions constitutes a major undertaking for many organisations; however, it is one that is significantly supported and strategically aligned with broader European objectives in education and workforce development. The mutual sharing of MCs systems and related good practices is essential to building a compatible network of institutions capable of operating with MCs in a coherent and interoperable manner. Such compatibility is a key precondition for the cross-border recognition of MCs, which directly supports the development of a more integrated and mobile European labour market.

Masaryk University (Brno, Czech Republic) is widely acknowledged as a national leader in the adoption and institutionalisation of the MCs framework. The university has actively engaged in knowledge transfer across its network of partner institutions. As part of the Alliance for Life initiative, Masaryk University organised an initial information and <u>discussion session</u> on MC implementation during the **A4L Community Meeting held in Ljubljana in March 2025**. This session served to initiate structured dialogue and promote institutional readiness among consortium partners.

In addition to this, Masaryk University offers an <u>ongoing job-shadowing opportunity</u>, facilitating peer learning and the practical exchange of implementation experience across institutional contexts.

A key upcoming milestone is the planned international <u>conference at Masaryk University on lifelong learning</u>, scheduled for December 2025. A dedicated session within this event will specifically address MCs, offering a forum for in-depth exchange on implementation strategies, institutional challenges, and policy alignment. The conference will serve as a strategic opportunity for partner institutions to deepen their engagement and align their MC implementation plans with European standards and expectations.

Recognising that the full-scale implementation of MCs may require long-term investment, particularly in the harmonisation of national frameworks and the deployment of advanced digital infrastructure, the A4L_Bridge project is currently developing a joint **e-learning platform**. This platform will function as a foundational environment for delivering lifelong learning courses with integrated options for awarding MCs, thus enhancing institutional capacity in the digital learning ecosystem.

One of the project's core deliverables is the development of a **Checklist for the Implementation of MCs at Institutional Level**. This tool is directly informed by the European Commission's Recommendations on MCs and provides a structured, pragmatic roadmap for institutions aiming to achieve successful and sustainable integration of MCs within their educational offer.

3 Checklist for the Implementation of MCs at the Institutional Level

Area	Activity	Task Description	Status	Responsible	Deadline	Remarks
1. Creating a framework The implementation of MCs (MCs) is a highly complex step that involves the introduction of activities across various processes and domains. It also necessarily	Define Goals	Identify educational goals and the role of MCs at your institution				Are there identifiable gaps in existing educational offerings for specific target groups that could be effectively addressed through the implementation of a MC system?
requires the involvement of initial (and in some cases long-term) investments and human resources, which must be adequately identified within existing	Needs Analysis	Analyze the needs of target groups				What types of MC courses could be beneficial for primary and secondary school students, the general public, higher education students, university staff, and
budgets. Since the implementation of MCs can take different forms, it is advisable to prepare an initial strategic document that thoroughly outlines the approach to introducing MCs. This document should	Value Proposition	Define added value for employers and the labor market				employees of various companies? Does our institution have the capacity to deliver such courses? Which of the courses should be certified with MCs and which should not?
serve as the basis for the final strategic decision made by the leadership of the higher education institution (HEI).	Alignment	Ensure compliance with EQF (European Qualifications Framework) and ECTS (European Credit Transfer System)				Is it feasible to develop a system that would align the learning outcomes of MC courses with existing frameworks such as the European Qualifications Framework (EQF) and the European Credit Transfer and Accumulation System (ECTS)?
	Policy Framework	Get project approval by university leadership				Have you developed a comprehensive framework for the implementation of MCs at your institution? Has this framework been endorsed and approved by institutional leadership, including the allocation of both financial and human resources necessary for initial investments?

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2. Technical Implementation	Platform Selection	Choose a platform		Does the platform support course offering,
Technical implementation is crucial for the		(e.g., the		participant enrollment, progress tracking,
long-term sustainability of the MC system.		institutional IT		completion, and certificate issuance?
It includes the development of an IT		system or a newly		If courses are fee-based, have you ensured
infrastructure that will support course		developed web		integration with the institution's financial
delivery, online learning, assessment,		portal)		portal?
certificate generation, and integration into	Format Definition	Define credential		Have you evaluated the technical
the European framework. Many of the		format (PDF, JSON-		environment to be used for the MC
necessary tools already exist within		LD)		system?
institutions and can be leveraged, while	Issuance	Implement		Will the certificate issuance and
others may need to be developed from	Mechanism	timestamped,		verification system require the
scratch. Ensure the continuity of each step		signed certificate		introduction of a new IT module?
in the MC process in advance and establish		issuing		Have you considered implementing a
a fully functional technical environment.	Verification System	Enable online		solution compatible with EU frameworks,
,	vermeation system	credential		such as Europass, to ensure the portability
		verification		and recognition of your certificates across
	EU Integration	Integrate with		European institutions?
	20 megration	Europass and other		
		EU platforms		
3. Program Development & Accreditation	Course Design	Define content,		Did you identify suitable courses within
Based on the initial needs analysis, define	Course Design	ECTS, and duration		your existing study programmes that can
specific educational modules—i.e.,		of courses		be converted into MC courses, or will new
courses. Consider whether to address all		or courses		ones need to be developed?
target groups simultaneously. It is				Do you have sufficient resources and
advisable to focus on upskilling employees				capacity to undertake these activities?
of working age, where the MC system can	Compliance	Ensure compliance		Have you verified that your proposed
operate most effectively and deliver the	Compliance	with MC rules		processes and MC courses comply with EU
highest added value.		with Micrules		legislation (Council Recommendation (EU)
Highest added value.				2022/627 of 16 June 2022 on a European
				•
				approach to MCs for lifelong learning and
	A	Obtein		employability)?
	Accreditation	Obtain		Has a system been established to ensure
		accreditation for		the validity and credibility of the courses
		new Lifelong		offered?
		Learning (LLL)		Has a binding directive been issued?
		courses		
4. Administration	Student Records	Develop system for		Did the pilot testing reveal any
Establish the administrative processes that		tracking student		discrepancies?
will support the full lifecycle of MC courses.		progress		Have these discrepancies been successfully

Ensure that these processes are accompanied by methodological guidance and comprehensive documentation. The system may first be piloted within a single	Issuance Process Revocation/Update	Implement batch and individual certificate issuing Define procedures		addressed and incorporated into the methodological guidelines? Which processes could not be verified during the pilot phase?
department and subsequently expanded to other units.	Revocation/ Opulate	for revoking/updating certificates		during the phot phase:
	Pilot testing	Verify the administrative processes and documents for MC courses within a single department.		
5. Legal & Data Security All proposed processes around MC must be aligned with existing legislative requirements and secured against potential misuse (e.g., certificate fraud,	GDPR	Ensure compliance with GDPR		Does the legal framework within your institution's internal regulations ensure compliance with the following? Council Recommendation (EU) 2022/1534 on a European approach to MCs
cyberattacks). Consult these processes and the resulting documentation with experts in educational law and cybersecurity. Ensure that all processes are adapted in	Legal Compliance	Align with EU/national regulations		European Qualifications Framework (EQF), European Credit Transfer and Accumulation System (ECTS), Bologna Process and the ESG (Standards
accordance with applicable regulations.	Data Security	Establish secure data storage and transmission		and Guidelines for Quality Assurance in the European Higher Education Area), General Data Protection Regulation (GDPR, EU 2016/679), Relevant national legislation applicable to higher education institutions (e.g. the Higher Education Act, Cybersecurity Act, Data Protection Act, etc.)?
6. Quality Assurance For the long-term sustainability of the MC system, it is essential to establish a robust	Evaluation Mechanisms	Develop course quality and satisfaction metrics		Have you ensured the collection of feedback from all target groups? Have you established an internal audit
quality-assessment framework for all offered courses. Implement a system based on graduate feedback, course-enrollment trends, and lecturer	Audits	Conduct regular audits of credentialing processes		system for evaluating MC courses and credit allocation, and have you identified the capacity to support these processes?

evaluations. Proactively identify emerging subject-matter trends for future offerings, and ensure incorporation of labor-market feedback. Define clear procedures for an internal audit to review MC configurations within courses and enable timely adjustments.	Feedback	Collect feedback from graduates and employers		
7. Business Model Discuss the most appropriate model for financing MCs, course pricing, payment methods, and related issues with PR and marketing specialists. Consider the options	Pricing	Set pricing policy for LLL		Have you discussed the following topics? Cost-Recovery Model: Are course fees set to cover direct delivery costs (e.g., platform, instructors, materials), including an appropriate administrative overhead?
for online payments and digital accounting.	Payments	Set up online payment and invoicing		Cross-Subsidy Model: Have you considered using revenue from popular or corporate-sponsored courses to support more experimental or subsidized offerings? Grant-Supported Model: Have you explored opportunities for external funding (e.g., EU grants, regional development funds) to launch new MCs and reduce fees for learners? Course Pricing Strategies: Do you offer
	Sustainability	Secure long-term financing (e.g., EU grants)		different pricing levels for individuals, institutional partners, and corporate clients? Have you considered flat-fee access to multiple MCs over a defined period? Do you allow pay-per-module options to ensure flexibility for learners? Payment Methods and Accounting Institutional Portal Integration: Is the MC platform integrated with the university's financial portal to synchronize invoicing, reporting, and refunds?
8. Communication & Promotion Consider appropriate public relations activities that effectively engage all target	Info Materials	Prepare materials for students and employers		Have the PR materials been developed in accordance with the university's brand guidelines, do they effectively target all
audiences.	Course Catalogue	Create an online course catalogue		relevant audience groups, and are they sufficiently attractive and up to date?

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D3.2 Guidelines for Implementation of MCs

	Marketing	Promote courses		Is there a communication plan in place
		via the university		outlining PR events and activities where
		and external		the MC system will be presented?
		channels		